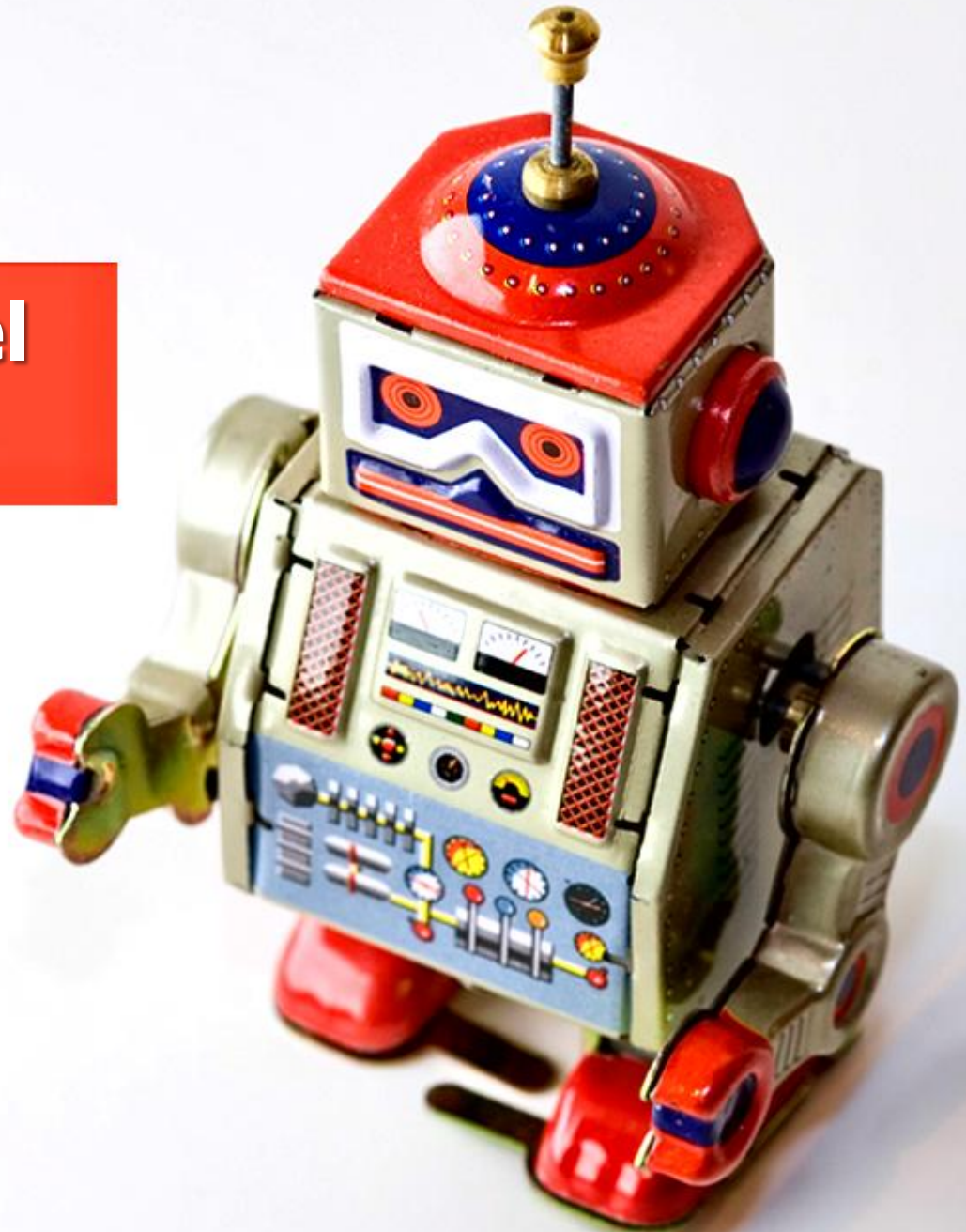


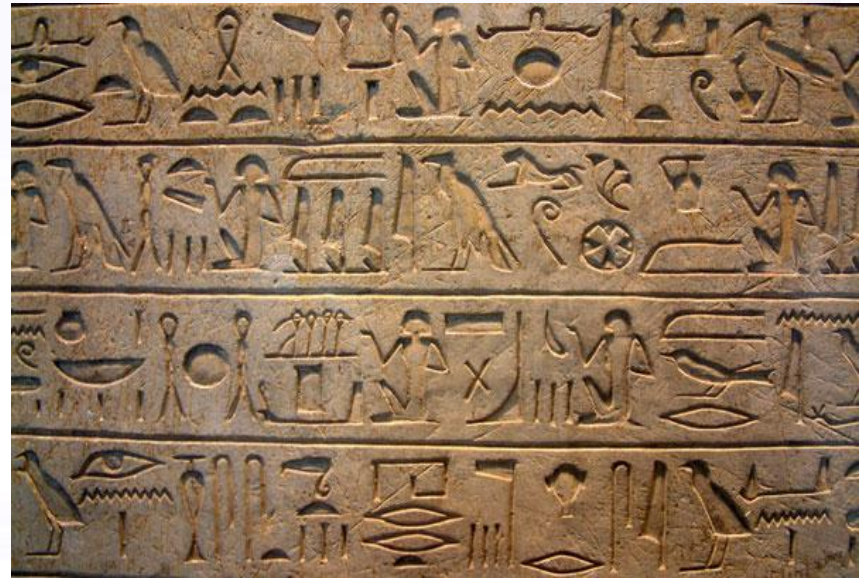
The Next Level

Future of Business
Analyst



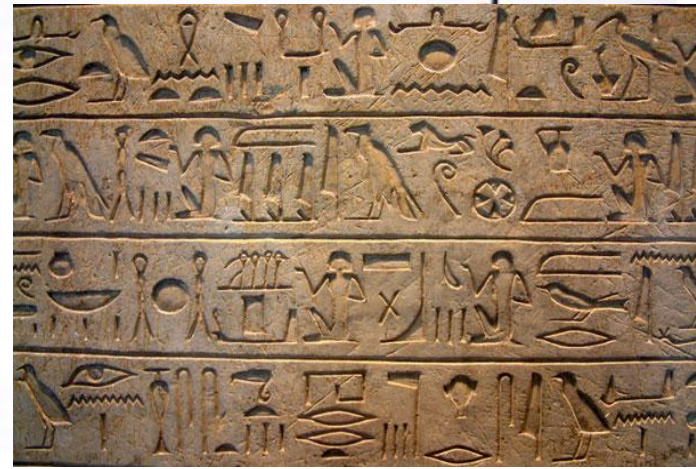
In the Past...

- Requirements were labeled “Ambiguous”
- Requirements were labeled “Not Detailed Enough”
- Requirements Documents labeled “Incomplete”



Past Requirements Definition

1. a condition or capability needed by a user to solve a problem or achieve an objective
2. a condition or capability that must be met or possessed by a system or system component to satisfy a contract, standard, specification, or other formally imposed document
3. a documented representation of a condition or capability as in (1) or (2)



Past Inputs

- SME information
- Domain knowledge
- Research
- Existing Documentation
- Existing Systems and Processes



Past Outputs

- Requirement Documentation
- Traceability Matrices
- Analysis Models
- Business Case Updates
- Metrics



Past Results

- Unread Requirement Documentation
- Rewritten in Code
- Rewritten in Tests
- Complaints over BA value proposition



...then came Agile

- Requirements are labeled “Ambiguous”
- Requirements are labeled “Not Detailed Enough”
- Requirements Documents labeled “Incomplete”



Current Results

- Unread Requirement Documentation
- Rewritten in Code
- Rewritten in Tests
- Complaints over BA value proposition



Other Results

- Requirements Gathering Process takes too long
- Business Analysts uncertainty



Future of Business Analysts

- Collaboration
- New tools
- New skills



Future Requirements Definition

a decision made by a product owner regarding a condition or capability needed by a user to obtain business value



Future of Analysts - Choices

- Two Directions
 - Business Analysis
 - Systems Analysis



Business Analysis

- Enterprise Analysis to assist PO
 - Statistics
 - User Testing
 - Market Research
 - Competitive Analysis



Systems Analysis

- BA/QA to Assist the Dev Team
 - ATDD
 - User Experience
 - Coding



Why

Agile is a team sport!



Agile Principles

- Our highest priority is to satisfy the customer through early and continuous delivery of valuable software.
- Welcome changing requirements, even late in development. Agile processes harness change for the customer's competitive advantage.
- Deliver working software frequently, from a couple of weeks to a couple of months, with a preference to the shorter timescale.
- Business people and developers must work together daily throughout the project.
- Build projects around motivated individuals. Give them the environment and support they need, and trust them to get the job done.
- The most efficient and effective method of conveying information to and within a development team is face-to-face conversation.
- Agile processes promote sustainable development. The sponsors, developers, and users should be able to maintain a constant pace indefinitely.
- Simplicity--the art of maximizing the amount of work not done--is essential.



Questions?

Agile is a team sport!

